

Japan Integrated Beverages

Core operating companies

- Kirin Company
- Kirin Brewery

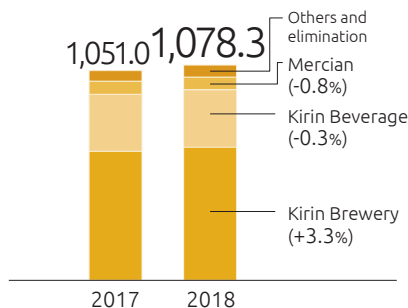


- Kirin Beverage

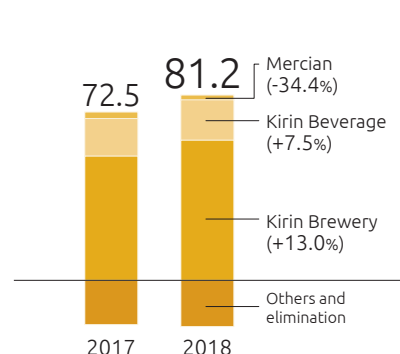
- Mercian



Revenue (Billions of yen)



Normalized operating profit (Billions of yen)



Note: Figures in parentheses are comparisons with the previous fiscal year.

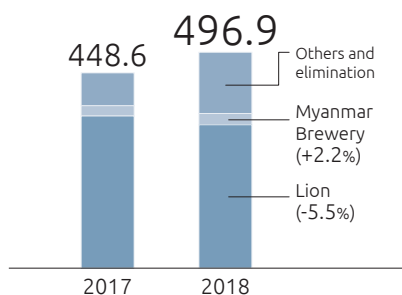
Overseas Integrated Beverages

Core operating companies

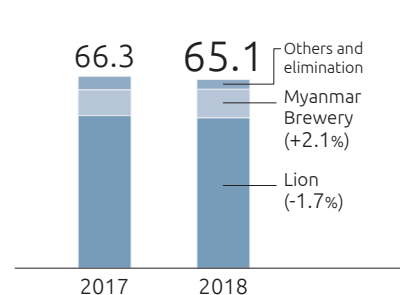
- Lion
- Myanmar Brewery



Revenue (Billions of yen)



Normalized operating profit (Billions of yen)



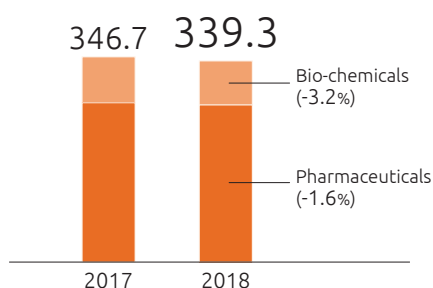
Pharmaceuticals & Bio-chemicals

Core operating companies

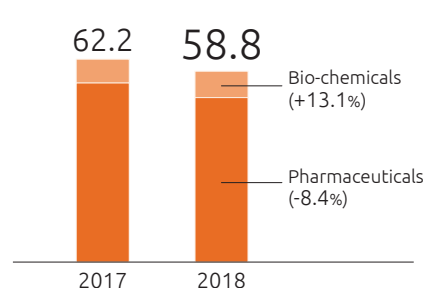
- Kyowa Hakko Kirin
- Kyowa Hakko Bio



Revenue (Billions of yen)



Normalized operating profit (Billions of yen)



The new reportable segments

Kirin Holdings' reporting segments through fiscal 2018 were Japan Integrated Beverages, Oceania Integrated Beverages, Other Overseas Integrated Beverages, Pharmaceuticals & Bio-chemicals, and Other. In fiscal 2019, the reporting segments were revised to Japan Beer and Spirits, Japan Non-alcoholic Beverages, Oceania Integrated Beverages, Pharmaceuticals and Bio-chemicals, and Other.

The segment organization was revised at the start of

fiscal 2019 after determining the best structure for realizing the Group's future business strategies beginning with 2019 MTBP. Kirin Holdings determined that the most effective way to further strengthen the integrated management of the group companies was to merge with Kirin Brewery to formulate a flexible organizational structure and also to revise the components of the internal monitoring within the Kirin Group.

Through fiscal 2018



Starting fiscal 2019



* The segment name will be changed to Pharmaceuticals Business in the second quarter of fiscal 2019 following the acquisition of 95% of all outstanding shares of Kyowa Hakko Bio Co., Ltd. from Kyowa Hakko Kirin Co., Ltd. on April 24, 2019.